

### Rolling Plan for the Republic of Rwanda

As of April 2020

Basic Policy of Assistance	<b>Promotion of Sustainable Growth, Poverty Reduction and Job Creation</b>
----------------------------	--

Priority Area 1	<b>Economic Infrastructure Development (Transportation, Trade Facilitation and Energy)</b>
-----------------	--

Development Issue 1-1 Development of Transportation, Trade Facilitation and Energy	<p>[Background and current situation] Rwanda has undertaken development based on "VISION2050" and "National Strategy for Transformation (NST1)" and maintained the economic growth by an average of over 7 percent per year in the past 10 years. However, as things stand, economic infrastructures for transportation and energy have not yet been sufficiently developed. These result in a high transportation cost and a high electricity tariff respectively and have been an impediment to industrial promotion as a whole. In order to continue to maintain and enhance the economic growth, it has still been a priority issue to develop the economic infrastructure contributing to the major pillar of NST1 "Transformation of Economy".</p>		<p>[Strategy] In order to promote the economic infrastructure development with two pillars as transportation and energy areas, Japan develops infrastructure development including roads and contributes to engaging in the regional integration to facilitate transport on the the North Corridor and the Central Corridor in East African region. Furthermore Japan provides active support to expand and improve electrical facilities, so as to support establishment of the basic for sustainable economic growth.</p>									
	Japan's Assistance Program	Program Summary	Project	Scheme	Schedule						Assistance Amount (100 Million Yen)	Note
	Program for Transport and Trade Facilitation	The programs support not only the development of hard infrastructure such as international corridors in East Africa and main roads leading to the international corridors, but also the development of soft infrastructure for trade facilitation and regional integration such as capacity development for customs procedures and the operationalization of One Stop Border Post (OSBP). In addition, the programs support the facilitation of transportation in Kigali and located at the intersection of the North Corridor and the Central Corridor.	Project on Capacity Development for International Trade Facilitation in the Eastern African Region	TCP	Before JFY 2019	JFY 2020	JFY 2021	JFY 2022	JFY 2023	JFY 2024		Regional Project for 5 EAC Countries
			Rusumo-Kayonza Road Improvement Project	LA								Co-financing with AfDB
			Ngoma-Ramiro Road Upgrading Project	LA								Co-financing with World Bank
			Project on Capacity Development for International Trade Facilitation in the Eastern African	GA								
			Project for Large Scale Mapping to Support Infrastructure and Urban Services in Kigali and Six Selected Secondary Cities in Rwanda	TCDP								
	Program for Energy	In order to achieve the stabilization of electricity in Kigali, Japan implements the supports to improve substations and distribution network.	Project for Improvement of Substations and Distribution Network (Phase 3)	GA								

Legend: [PS] = Preparatory Survey, [DD] = Detailed Design, [TCP] = Technical Cooperation Project, [TCDP] = Technical Cooperation for Development Planning, [EXP] = Expert, [EQ] = Equipment, [CTR] = Country-focused Training, [TR] = Issue-based Training / Training Program for Young Leaders, [JOVCV] = Japan Overseas Cooperation Volunteers, [TEXP] = Third-country Expert, [TTR] = Third-country Training, [ICT] = In-Country Training, [STC] = Science and Technology Cooperation on Global Issues, [JPP] = JICA Partnership Program, [xx-TA] = Technical Assistance implemented by organizations other than MOFA and JICA, [PCP-TC] = Private Companies Proposed-Technical Cooperation, [GA] = Grant Aid, [GAF]=Grant Aid for Fishery, [FA]=Food Aid, [CGA]=Cultural Grant Assistance, [GCCGP]=Grant Assistance for Cultural Grassroots Projects, [EGA]=Emergency Grant Aid, [GANP]=Grant Aid for Japanese NGOs Projects, [GGP]=Grant Aid for Grassroots Human Security Projects, [LA] = Loan Aid (ODA Loan), [BIS] = Basic Information Survey, [ML] = Multilateral Cooperation, [SME PPS]=Small and Medium-Sized Enterprise (SME) Partnership Promotion Survey, [SDGs BMFS]=SDGs Business Model Formulation Survey with the Private Sector, [SDGs BVS]=SDGs Business Verification Survey with the Private Sector, Solid Line [————] = Schedule, Dash Line [- - - -] = Tentative Schedule

Priority Area 2	<b>Agriculture Development (Promotion of Market Oriented and Value Added Agriculture)</b>
-----------------	---

	<p>[Background and current situation] The agriculture sector accounts for about 30 percent of the GDP of Rwanda and the sector contributes to a larger portion than that of neighboring countries. Over 60 percent of the population engages in agriculture sector and it is the key industry for Rwanda. While the volume of production in the agriculture sector has achieved self-sufficiency based on calories, the farmers still continue the unproductive subsistence agriculture, especially due to the land fragmentation. Rapid increase of population, insufficient business environment, incompleteness of market and value chain, vulnerability to natural disasters such as floods and droughts triggered by climate change have been major challenges. Due to those factors, the income of farmers remain low and it is necessary to be improved through enhancing productivity and quality of agricultural products and value-added products. In addition, since the ratio of stunting among children under the age of 5 years is higher than the average of other Sub-Saharan African countries, it is necessary to promote availability, stability and access to as well as the intake of nutrition dense food, in order to support the Rwanda's Fourth Health Sector Strategic Plan (2018-2024), which aims to reduce the stunting rate.</p>		<p>[Strategy] In order to enhance profitability and productivity of agriculture as well as to improve nutrition, Japan supports the Government of Rwanda from its policy level to its field level such as small- scale farmers and processors. In particular, Japan supports to improve skills for the enhancement of agricultural productivity, to focus on value-added agriculture products, to develop value chain, to strengthen the resilience toward climate changes by developing irrigation facilities, and to promote availability, stability, access and intake of nutrition dense food.</p>									
<p>Development Issue 2-1  Promotion of Market Oriented and Value Added Agriculture</p>	<p>Japan's Assistance Program</p>	<p>Program Summary</p>	<p>Project</p>	<p>Scheme</p>	<p>Schedule</p>						<p>Assistance Amount (100 Million Yen)</p>	<p>Note</p>
	<p>Program for Promotion of Value-added Agriculture and Business</p>	<p>To promote profitable and nutritious agriculture, the program supports capacity development for the government, infrastructure development and small enterprises such as farmers and processors. As for capacity building of people, this program provides support to enhance quality of profitable crops such as rice and horticulture crops and promote market-oriented agriculture among small-scale farmers as well as strengthen SME's business capacity such as processor and others. With respect to the infrastructure development, the program supports the improvement of irrigation facilities as the basis for profitable agriculture such as rice farming and horticulture. Furthermore, this program supports to strengthen the policies in Rwanda from the results and experiences of field activities.</p>	<p>Sector Policy Loan for Nutrition Improvement through Agricultural Transformation</p>	<p>LA</p>	<p>Before JFY 2019</p>	<p>JFY 2020</p>	<p>JFY 2021</p>	<p>JFY 2022</p>	<p>JFY 2023</p>	<p>JFY 2024</p>		
			<p>Agriculture Policy Advisor</p>	<p>EXP</p>								
			<p>Nutrition Policy Advisor</p>	<p>EXP</p>								
			<p>Project for Water Management and Capacity Building</p>	<p>TCP</p>								
			<p>Project for Rehabilitation of Irrigation Facilities in Rwamagana District</p>	<p>GA</p>								
			<p>Smallholder Market-oriented Agriculture Project</p>	<p>TCP</p>								
			<p>Project for Strengthening Coffee Value Chain in Rwanda</p>	<p>TCP</p>								
			<p>Project for Strengthening and Promoting Coffee Value Chain in Rwanda</p>	<p>TCP</p>								
			<p>Agriculture Studies Networks for Fod Security (Agri-Net)</p>	<p>CTR</p>								
			<p>Verification Survey with the Private Sector for Disseminating Japanese Technologies for Organic Farming Technologies with Mycorrhizal Fungi for Macadamia Nuts</p>	<p>SDGs BVS</p>								
			<p>SDGs Business Verification Survey with the Private Sector for Increasing Added Value for Agriculture Utilizing Drones</p>	<p>SDGs BVS</p>								
			<p>JOCVs in the Value-added Agriculture and MSMEs Development sector</p>	<p>JOCV</p>								
			<p>Issue-based Training / Training Program for Young Leaders in the Agricultural Development Sector</p>	<p>TR</p>								

Legend: [PS] = Preparatory Survey, [DD] = Detailed Design, [TCP] = Technical Cooperation Project, [TCDP] = Technical Cooperation for Development Planning, [EXP] = Expert, [EQ] = Equipment, [CTR] = Country-focused Training, [TR] = Issue-based Training / Training Program for Young Leaders, [JOCV] = Japan Overseas Cooperation Volunteers, [TEXP] = Third-country Expert, [TTR] = Third-country Training, [ICT] = In-Country Training, [STC] = Science and Technology Cooperation on Global Issues, [JPP] = JICA Partnership Program, [xx-TA] = Technical Assistance implemented by organizations other than MOFA and JICA, [PCP-TC] = Private Companies Proposed-Technical Cooperation, [GA] = Grant Aid, [GAF]=Grant Aid for Fishery, [FA]=Food Aid, [CGA]=Cultural Grant Assistance, [GCGP]=Grant Assistance for Cultural Grassroots Projects, [EGA]=Emergency Grant Aid, [GANP]=Grant Aid for Japanese NGOs Projects, [GGP]=Grant Aid for Grassroots Human Security Projects, [LA] = Loan Aid (ODA Loan), [BIS] = Basic Information Survey, [ML] = Multilateral Cooperation, [SME PPS]=Small and Medium-Sized Enterprise (SME) Partnership Promotion Survey, [SDGs BMFS]=SDGs Business Model Formulation Survey with the Private Sector, [SDGs BVS]=SDGs Business Verification Survey with the Private Sector, Solid Line [—] = Schedule, Dash Line [- - -] = Tentative Schedule

<p>Priority Area 3</p>	<p><b>Social Service Improvement (Sustainable Safe Water Supply and Sanitation Service)</b></p>
------------------------	---



Development Issue 4-1 Promotion of	Program for Promotion of Human Resources Development in Education and Industry	quality learning and learning at school level by strengthening School-based In-service Training (SBI) as well as education planning & monitoring. In post basic education, the program intends to strengthen systems for producing skilled human resources to promote growth. To this end, the program supports further capacity development of Tumba College of Technology (TCT) to be a model of partnership between education institutes and the private industry, and to disseminate such models across TVET institutions.	SDGs Business Verification Survey with the Private Sector for Disseminating Japanese technologies for Utilization of ICT to Improve the Quality of Primary Mathematics Education	SDGs BVS	█									
			Issue-based trainings in the Education, Science and Technology Sector	TR	█									
			ABE Initiative (African Business Education Initiative for Youth)	CTR	█									
			SDGs Global Leader Program	CTR	█									
			JOCVs in the Education, Science and Technology sector	JOCV	█									
			Grant Assistance for Grassroot Human Security Project in Education Sector	GGP	█									
			Grant Aid for Japanese NGO Project in Vocational Training	GANP	█									
	Program for Promotion of STI	This program supports policy-making, strengthening industrial basic, facilitation of collaboration with industry and investment, and promotion of utilization of advanced technology.	Space Program Establishment Policy Advisor	EXP	█									
			ICT Innovation Ecosystem Strengthening Project	TCR	█									
			SDGs Business Verification Survey with the Private Sector for Lightening Protection Solution on Key Infrastructure of ICT Industry	SDGs BVS	█									
SDGs Business Model Formulation Survey with the Private Sector for P2P Micro Insurance Business by utilizing Blockchain and AI / Mobile Diagnosis			SDGs BMFS	█										
Grassroot Technical Cooperation for Kobe-Kigali ICT Business Initiative			xx-TA		█									

Legend: [PS] = Preparatory Survey, [DD] = Detailed Design, [TCP] = Technical Cooperation Project, [TCDP] = Technical Cooperation for Development Planning, [EXP] = Expert, [EQ] = Equipment, [CTR] = Country-focused Training, [TR] = Issue-based Training / Training Program for Young Leaders, [JOCV] = Japan Overseas Cooperation Volunteers, [TEXP] = Third-country Expert, [TTR] = Third-country Training, [ICT] = In-Country Training, [STC] = Science and Technology Cooperation on Global Issues, [JPP] = JICA Partnership Program, [xx-TA] = Technical Assistance implemented by organizations other than MOFA and JICA, [PCP-TC] = Private Companies Proposed-Technical Cooperation, [GA] = Grant Aid, [GAF]=Grant Aid for Fishery, [FA]=Food Aid, [CGA]=Cultural Grant Assistance, [GCGP]=Grant Assistance for Cultural Grassroots Projects, [EGA]=Emergency Grant Aid, [GANP]=Grant Aid for Japanese NGOs Projects, [GGP]=Grant Aid for Grassroots Human Security Projects, [LA] = Loan Aid (ODA Loan), [BIS] = Basic InformationSurvey, [ML] = Multilateral Cooperation, [SME PPS]=Small and Medium-Sized Enterprise (SME) Partnership Promotion Survey, [SDGs BMFS]=SDGs Business Model Formulation Survey with the Private Sector, [SDGs BVS]=SDGs Business Verification Survey with the Private Sector, Solid Line [———] = Schedule, Dash Line [- - - -] = Tentative Schedule

Priority Area 5	Others											
	Japan's Assistance Program	Program Summary	Project	Scheme	Schedule						Assistance Amount (100 Million Yen)	Note
					Before JFY 2019	JFY 2020	JFY 2021	JFY 2022	JFY 2023	JFY 2024		
			Issue-based Trainings in other sectors (SDGs and health)	TR	█	█						
			JOCVs in socially vulnerable and sports	JOCV	█	█	█					
			Grant Assistance for Grassroot Human Security Project in Health Sector	GGP	█	█						

Legend: [PS] = Preparatory Survey, [DD] = Detailed Design, [TCP] = Technical Cooperation Project, [TCDP] = Technical Cooperation for Development Planning, [EXP] = Expert, [EQ] = Equipment, [CTR] = Country-focused Training, [TR] = Issue-based Training / Training Program for Young Leaders, [JOCV] = Japan Overseas Cooperation Volunteers, [TEXP] = Third-country Expert, [TTR] = Third-country Training, [ICT] = In-Country Training, [STC] = Science and Technology Cooperation on Global Issues, [JPP] = JICA Partnership Program, [xx-TA] = Technical Assistance implemented by organizations other than MOFA and JICA, [PCP-TC] = Private Companies Proposed-Technical Cooperation, [GA] = Grant Aid, [GAF]=Grant Aid for Fishery, [FA]=Food Aid, [CGA]=Cultural Grant Assistance, [GCGP]=Grant Assistance for Cultural Grassroots Projects, [EGA]=Emergency Grant Aid, [GANP]=Grant Aid for Japanese NGOs Projects, [GGP]=Grant Aid for Grassroots Human Security Projects, [LA] = Loan Aid (ODA Loan), [BIS] = Basic InformationSurvey, [ML] = Multilateral Cooperation, [SME PPS]=Small and Medium-Sized Enterprise (SME) Partnership Promotion Survey, [SDGs BMFS]=SDGs Business Model Formulation Survey with the Private Sector, [SDGs BVS]=SDGs Business Verification Survey with the Private Sector, Solid Line [———] = Schedule, Dash Line [- - - -] = Tentative Schedule